

No.AV-13011/2/2018-DT(RCS)

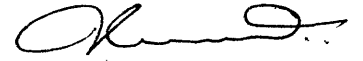
Government of India  
Ministry of Civil Aviation  
DT Section

\*\*\*\*\*

'B' Block, Rajiv Gandhi Bhawan,  
New Delhi, Dated 04<sup>th</sup> September, 2018

**Notice**

In continuation of Notice No. AV-13011/2/2018-DT(RCS) Dated 21<sup>st</sup> August, 2018, it is informed that the last date for submission of inputs/comments on the draft Scheme document of UDAN(International) is extended to 07/09/2018 (5:00 PM) considering the requests of stakeholders.



(Usha Padhee)  
Joint Secretary

No. AV-13011/2/2018-DT(RCS)

Government of India  
Ministry of Civil Aviation  
DT Section

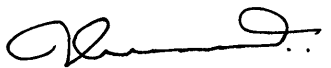
\*\*\*

'B' Block, Rajiv Gandhi Bhawan  
New Delhi, Dated *August* 21, 2018

**Notice**

Draft Scheme Document of International Air Connectivity Scheme – UDAN (International) is hereby placed in the website of Ministry of Civil Aviation and Airports Authority of India for wider consultation of the stakeholders. This Scheme intends to enhance air connectivity between Indian States and selected international destinations. Interested stakeholders may send their inputs/comments on or before 4<sup>th</sup> September, 2018 (5.00 pm) to the email: [rcs@aai.aero](mailto:rcs@aai.aero)

Reference of relevant para numbers of the Scheme Document needs to be mentioned against inputs/comments.

  
(USHA PADHEE)  
Joint secretary

**Draft Scheme for enhancing air connectivity  
between Indian states and international  
destinations**

**August 2018**

**Table of Contents**

- 1. Objectives and Guiding Principles ..... 4
  - 1.1 Background ..... 4
  - 1.2 Scheme Objective..... 5
  - 1.3 Guiding Principles of the Scheme..... 5
  - 1.4 Definitions..... 5
- 2. Features of the Scheme ..... 8
  - 2.1 Key Constructs ..... 8
  - 2.2 Identification of IAC Routes for bidding under the Scheme ..... 10
  - 2.3 Mechanism for Subsidy Support..... 10
  - 2.4 Exclusivity of Support..... 11
  - 2.5 Miscellaneous..... 12
- 3. Operating Mechanism ..... 13
  - 3.1 Introduction ..... 13
  - 3.2 Eligibility criteria for proposals ..... 13
  - 3.3 Minimum Performance Specifications for IAC Flight..... 13
  - 3.4 Submission of Proposals ..... 14
  - 3.5 Proposal submission requirements ..... 14
  - 3.6 Evaluation of Proposals and Applicant selection..... 15
  - 3.7 Evaluation of Financial Proposal ..... 16
  - 3.8 Performance Guarantee ..... 16
  - 3.9 Change in deployed capacity..... 17
  - 3.10 Exit from the Scheme..... 17
  - 3.11 Reporting obligations for a Selected Airline..... 18
  - 3.12 Disbursement of funds ..... 18

**List of Abbreviations**

- I. AAI: ..... Airports Authority of India
- II. ASA: ..... Air Service Agreement
- III. ATF: ..... Aviation Turbine Fuel
- IV. DGCA: ..... Directorate General of Civil Aviation
- V. GST: ..... Goods and Service Tax
- VI. IAC: ..... International Air Connectivity
- VII. IACF: ..... International Air Connectivity Fund
- VIII. LOA: ..... Letter of Award
- IX. MoCA: ..... Ministry of Civil Aviation
- X. NCAP: ..... National Civil Aviation Policy
- XI. NIP: ..... Notice Inviting Proposals

## 1. Objectives and Guiding Principles

### 1.1 Background

- 1.1.1 The Ministry of Civil Aviation (MoCA), Government of India released the National Civil Aviation Policy 2016 (NCAP 2016). It envisions increasing the international ticketing to 20 crore by 2027.
- 1.1.2 NCAP 2016 also seeks to sustain and nurture a competitive market environment in the civil aviation sector. It is believed that it would be best for growth in the sector and establishment of international air connectivity to materialize through open market mechanisms in terms of airlines assessing demand on various routes, developing networks through deployment of appropriate capacities & technologies, etc.
- 1.1.3 However, certain State Governments of India also felt that facilitating/ stimulating international air connectivity would be desirable from a public policy perspective and may need financial support, at least in the initial period, to trigger participation of airlines. Such State Governments desire to have direct scheduled flights between their respective states and select international destinations to promote socio-economic growth. It is in this context that the subsidy scheme (the Scheme) was envisaged for promoting international air connectivity between select destinations in the state and international destinations, as decided by the State Governments (“International Air Connectivity Scheme”), hereinafter called “IAC Scheme or the Scheme”.
- 1.1.4 The operation of the Scheme is proposed through a State Government led mechanism. According to which, the State Governments will identify the list of routes to be connected, airline operators will assess demand on the identified routes, submit proposals for operating/ providing connectivity on such routes; seek subsidy, if any, while committing to certain minimum operating conditions.
- 1.1.5 While, it is the intent and focus of the Scheme that the proposed mechanism facilitates discovery of the optimum subsidy requirements within specified subsidy caps, MoCA recognizes that a market based discovery of optimum subsidy requirements may not happen due to lack of competition/ uncertainty in market conditions and varied nature of operations on international sectors. The specified subsidy caps may end up seeming to be higher than the actual subsidy requirement in future on account of factors like higher airfares or yields, higher load factors, etc. Given that the focus of the Scheme is to provide international air connectivity where it does not exist and the nature of operations on international routes, the quantum or probability of such eventualities/ outcomes in future cannot be ascertained by MoCA or the State Governments and potentially even the market ex-ante on account of the multiplicity of unascertainable factors. Further, the Scheme is premised on and encourage an open market mechanism where operators will be assessing demand on routes, developing networks through deployment of appropriate capacities & technologies, and take risks on account of factors like marketing of capacities, realizable demand, effect of ATF prices on costs / fares, etc. Accordingly, in consultation with stakeholders, MoCA recognizes that the risks retained with the operators have to be seen in their entirety.

## 1.2 Scheme Objective

1.2.1 The primary objective of the Scheme is to assist State Governments as they seek to facilitate/ stimulate scheduled air connectivity between their respective states and international destinations as selected by them.

1.2.1.1 Stimulating international air connectivity from/ to Indian states is envisioned under the Scheme by supporting airlines through the provision of financial (subsidy) support to meet the gap, if any, between the cost of airline operations and expected revenues on such routes.

## 1.3 Guiding Principles of the Scheme

1.3.1 Given the focus and objectives of the State Government, the key guiding principles for the Scheme would be:

1.3.1.1 **State Government led mechanism:** In view of the fact that the State Government(s) are leading the initiative to promote scheduled air connectivity on international routes, identified based on its need and priorities/ focus, it is important that the financial support is provided by the concerned State Government.

(i) The Scheme is accordingly to be made operational only for states, which demonstrate their commitment to implement and provide the requisite support for promoting operations under the Scheme.

1.3.1.2 **Compliance with applicable laws:** The operations under the Scheme shall always be pursuant to applicable regulations and prevailing air service agreements with other countries.

1.3.1.3 **Sustainability of operations:** A key guiding principle would be to encourage sustainability of operations in the long term – such that the connectivity established is not dependent on subsidy in perpetuity. Accordingly, under the Scheme, subsidy is proposed to be provided for a limited period to facilitate/ stimulate international air connectivity with the international destinations.

1.3.1.4 **Periodic review of the Scheme:** Acknowledging the fact that market dynamics will change over time, MoCA in collaboration with concerned State Government(s) may amend various Scheme provisions from time to time as and when necessary for efficacy in accomplishment of objectives.

## 1.4 Definitions

1.4.1 In order to operationalize the Scheme, unless the context requires otherwise, following terms under the Scheme shall have the meanings ascribed below:

1.4.1.1 **‘Minimum Performance Specifications’** shall mean the service conditions mentioned in Section 3.3 which must be met by a Selected Airline for operation of IAC Flight(s).

1.4.1.2 **‘Performance Guarantee’** shall mean performance security in the form of an unconditional and irrevocable bank guarantee to be submitted by a Selected

Airline to the Implementing Agency pursuant to Section 3.8, within 30 days from the date of issuance of Letter of Award (LOA) to such Selected Airline or as extended from time to time by the Implementing Agency.

1.4.1.3 **‘International Air Connectivity Fund (IACF)’** shall mean the fund/ corpus created through the contributions made by the State Government(s). Such a fund can be created at the level of the Airports Authority of India or the State Governments as per the notifications issued by the Ministry of Civil Aviation from time to time, which shall be a dedicated fund for the provision of Subsidy Support under the Scheme

1.4.1.4 **‘IAC Airport’** shall mean an airport (whether under the ownership of the AAI, State Governments, private entities or the Ministry of Defence, Government of India) licensed / approved by DGCA and selected by the State Government(s) for promoting international air connectivity under the Scheme.

1.4.1.5 **‘IAC Flight’** shall mean an international flight using a fixed wing aircraft, operated by a Selected Airline pursuant to this Scheme on an IAC Route and satisfying the conditions specified in Section 3.3.

1.4.1.6 **‘IAC Flight Capacity’** shall mean the maximum number of passenger seats per IAC Flight available and offered on an IAC Route.

1.4.1.7 **‘IAC Route’** shall mean a non-stop air service connection (also referred to as a ‘route’) as (a) identified by the concerned State Government(s), (b) published by the Implementing Agency from time to time and (c) proposed/ operated pursuant to the Scheme, satisfying all of the following condition:

(i) the route is between an identified IAC Airport in India and another airport in the other country;

(ii) for fixed wing aircraft there have been no scheduled commercial flights on such a route for the last two (2) flight schedules as published by the DGCA on its website – such time periods to be reckoned with respect to the first day of each proposal window in which an application is made pursuant to the Scheme.

provided that, the operations on the proposed IAC Route shall at all times be guided by the provisions and status under the prevailing bilateral Air Service Agreement with the respective country;

1.4.1.8 **‘Selected Airline’** shall mean a fixed wing aircraft operator selected pursuant to the mechanism specified under the Scheme for providing air connectivity on an IAC Route.

1.4.1.9 **‘State Government’** shall mean the Government of any state from India, which implements the Scheme in its state and provides subsidy to Selected Airline(s) under the Scheme.

1.4.1.10 **‘Subsidy Support’** shall mean the financial support provided to the Selected Airline for operation of IAC Flight(s) by the concerned State Government pursuant to this Scheme.



1.4.1.11 **‘Tenure of Subsidy Support’** shall have the meaning as ascribed in Section 2.1.3 of this Scheme.

## 2. Features of the Scheme

### 2.1 Key Constructs

#### 2.1.1 Designation of Implementing Agency and its responsibilities

2.1.1.1 The Ministry of Civil Aviation, in consultation with State Government(s), may designate any entity, from time to time, as the Implementing Agency under this Scheme and such entity shall be responsible for undertaking tasks and activities for supporting the State Governments' initiative to promote international air connectivity under the Scheme. The MoCA in consultation with the State Governments shall identify the Implementing Agency, such that if desired by the State Government, the respective State Government may be designated as an Implementing Agency. Additionally, the designated Implementing Agency may be different from state to state.

2.1.1.2 The Implementing Agency shall be provided appropriate administrative charges for implementing the Scheme, as may be determined by MoCA from time to time in consultation with the State Governments.

2.1.1.3 Responsibilities of the Implementing Agency shall include inter alia:

- (i) Undertaking the bidding process for IAC Route(s) identified by the State Governments from time to time and taking necessary administrative actions for identification of Selected Airline pursuant to the Scheme;
- (ii) Managing the IACF – Collection and disbursement of funds as provided by the State Government(s). In order to facilitate the collection and disbursement of funds under the Scheme, a bank account shall be established for this purpose with an identified bank. The State Governments shall be authorized to deposit funds into, and the Implementing Agency to withdraw funds from, the bank account for disbursement of subsidy to Selected Airlines in accordance with this Scheme;
- (iii) Payment of subsidy will be made to the Selected Airline from the respective fund allocated by the State Government towards subsidy under the Scheme. The Implementing Agency shall be responsible for managing accounts/statements with respect to such collections (state government-wise), and payments to Selected Airlines including, inter alia, any required communications seeking payments, reimbursements, reconciliation of accounts, etc.
- (iv) Any other tasks and activities required for implementation of the Scheme.

2.1.1.4 The Airports Authority of India (AAI) is being designated as the Implementing Agency for this Scheme unless mentioned otherwise for specific states

#### 2.1.2 Mechanism for provision of financial support

- 2.1.2.1 Under this Scheme, the concerned State Government shall provide financial support to Selected Airline(s) in the form of subsidy for operations of IAC Route(s). For avoidance of doubt, the Subsidy Support under the Scheme shall be available only to the Selected Airline for the IAC Route and shall continue as finalized pursuant to the mechanism outlined under the Scheme.
- 2.1.2.2 Concessions offered by the Central Government under the Scheme shall be as follows:
- Selected Airlines will have the freedom to enter into code sharing arrangements with domestic as well as international airlines pursuant to applicable regulations and prevailing air service agreements.
- 2.1.2.3 Concessions offered by the Airports Authority of India shall be as follows:
- In the event that the IAC Airport connected by an IAC Flight under the Scheme is operated by the Airports Authority of India, the AAI may consider to provide additional discounts, at its own discretion, on the applicable Landing, Parking and Housing charges for operations of such IAC Flight under the Scheme. AAI will declare such concessions from time to time at the time at the commencement of bidding process for respective IAC Routes.
- 2.1.3 Tenure of Subsidy Support
- 2.1.3.1 Subject to Section 2.1.3.3, the Subsidy Support by the State Governments and Airports Authority of India as mentioned in Sections 2.1.2.1. and 2.1.2.3 above will be provided for IAC Flight(s) under the Scheme for a period of three (3) years from the date of commencement of IAC Flight operations on any IAC Route under a Selected Airline Agreement (the “Tenure of Subsidy Support”).
- 2.1.3.2 Subsequent to the completion of such period of three (3) years, the Subsidy Support under the Scheme to the Selected Airline shall be discontinued.
- 2.1.3.3 Consistent with the objectives of the Scheme, it is the intent of the MoCA, the concerned State Government and the Implementing Agency to provide the Subsidy Support for the period specified in Section 2.1.3.1 above and any other benefit as envisaged under the Scheme, unless unforeseen or exceptional circumstances - such as a court order or other factors beyond the control of the MoCA, the State Government(s) or the Airports Authority of India, constrain the ability of the MoCA, the concerned State Government and/or the Implementing Agency to continue with the Scheme. In the previously mentioned circumstances, the Implementing Agency shall endeavor to honor agreements already entered into with Selected Airline Operators for the remaining term of such agreements.

2.1.3.4 If however, the MoCA and/ or the Implementing Agency is required to immediately withdraw the Scheme and/ or suspend or cancel agreements entered into pursuant to the Scheme, in such an event, notwithstanding anything mentioned in this Scheme, the MoCA, the concerned State Government(s), the Implementing Agency, or any other agency supporting any of these entities shall not be liable for any loss or damage suffered by the Selected Airline Operator. Save and except for the obligation of the Implementing Agency to disburse the applicable subsidy amount for IAC Flight operations already undertaken prior to withdrawal / discontinuation of the Scheme.

## 2.2 Identification of IAC Routes for bidding under the Scheme

2.2.1 The State Government, in line with its priorities and the Scheme objectives, will identify the list of routes to be connected under the Scheme.

2.2.2 The list of IAC Routes as finalized by the State Governments, will be published for information of stakeholders at the commencement of a bidding process under the Scheme.

## 2.3 Mechanism for Subsidy Support

2.3.1 Under the Scheme, the airlines are required to bid on the percentage of IAC Flight Capacity for which subsidy is required. Based on the bid submitted by the Selected Airline, the number of passenger seats for calculation of Subsidy Support per IAC Flight shall be computed by the Implementing Agency using the following method:

$$\begin{aligned} & \text{Number of passenger seats for subsidy per IAC Flight} = \\ & (\text{Percentage of IAC Flight Capacity quoted by the Selected Airline for subsidy}) \\ & \times \\ & (\text{Number of passenger seats in proposed aircraft}) \end{aligned}$$

In an event that the number of passenger seats for Subsidy Support based on the above is not an integer, it shall be rounded up to the nearest integer.

2.3.2 It is to be noted that under the Scheme, the Subsidy Support shall be provided to Selected Airlines only for the passenger seats, which remain unsold at the time of IAC Flight operation, from the total number of passenger seats for which subsidy has been requested by the Selected Airline as part of its Proposal.

*By way of an illustration, if suppose the Selected Airline had requested for 'X' passenger seats for Subsidy Support under the Scheme (computed based on the methodology provided in Section 2.3.1), and for a given IAC Flight, it was able to sell 'Y' passenger seats at the time of IAC Flight operation. In such an event, the Selected Airline shall be provided a Subsidy Support of (X-Y) \* Subsidy Per Seat for a particular IAC Flight. However, if Y >= X, the Selected Airline shall not be provided any Subsidy Support for that particular IAC Flight. For avoidance of doubt, such Subsidy Support shall be computed on a flight-to-flight basis by the*

*Implementing Agency based on the passenger seats sold by the Selected Airline.*

- 2.3.3 The MoCA acknowledges that different/ same aircraft operated by different operators for the same stage lengths can have different cost of operations because of differences in inherent economics of aircraft types for stage lengths, cost of operations specific to operators in terms of various business parameters such as business models, fleet utilization, scale of operations, network plan, etc. Therefore, specification of subsidy per passenger seat (for Subsidy Support) for the IAC Routes upfront has been considered important to ensure transparent operation of a market based mechanism under this Scheme rather than through determination subsequent to receipt of varied proposals.
- 2.3.4 Specifying subsidy per seat that satisfy all players would inevitably end up being high and therefore uneconomical from the perspective of Scheme outcome. Accordingly, subsidy per passenger seat will be published by the Implementing Agency for each of the proposed IAC Routes with reference to a broad representative data set / typical cost of operations and estimated revenue potential for operations on a typical IAC Route.
- 2.3.5 Airline operators must refer to subsidy per seat before submitting proposals, as support requirement in excess of such cap for a particular IAC Route will not be considered under the Scheme. Any proposal not complying with this aspect will be disqualified. As mentioned earlier, the Subsidy Support is proposed to be provided for a limited period to facilitate / stimulate international air connectivity such that the connectivity established is not dependent on subsidy in perpetuity.
- 2.3.6 The subsidy per seat as published by the Implementing Agency for an IAC Route shall not be indexed and shall remain same for the duration of support under the Scheme.

## **2.4 Exclusivity of Support**

- 2.4.1 As mentioned earlier, stimulating sustainable non-stop air connectivity between their states and international destinations is the key objective of State Governments under the Scheme. The MoCA and State Governments recognize that traffic demand on IAC Routes will be uncertain, and with most of such routes being untested/ non-operational, the market risk for Selected Airline(s) could be significant. Such market risk would tend to be accentuated when multiple airlines are supported and encouraged to undertake operations on the same route. Such induced competition during the early stages of development of routes, especially given the demand uncertainty, could ultimately impact achievement of Scheme objectives.
- 2.4.2 Accordingly, to encourage development of such routes by airlines, Selected Airlines shall be granted the exclusivity of Subsidy Support for operating air transport services/ flights on IAC Routes (hereinafter referred to as “Subsidy Exclusivity Period”) under the Scheme. During the Subsidy Exclusivity Period, the MOCA or respective State Government shall not provide any Subsidy Support to any other airline for the specific IAC Route. The Subsidy Exclusivity Period shall commence from the date of the Letter of Award and end on the earliest to occur of: (a) the expiry or lapse of the time period (including any extension thereof) specified in the Letter of

Award for execution of the Selected Airline Agreement and such agreement not having been executed by the Selected Airline within the specified or extended period, (b) expiry of three (3) years from the date of commencement of IAC Flight operations on any IAC Route, and (c) termination of the relevant Selected Airline Agreement.

2.4.3 The exclusivity of subsidy shall be granted to a Selected Airline only for the specific IAC Route (to and fro) as part of its Proposal for which the bidding has been undertaken and such operator has been identified as the Selected Airline.

## **2.5 Miscellaneous**

2.5.1 MoCA, in consultation with the State Governments, has the authority to issue such directions from time to time, as may be necessary for smooth implementation of the Scheme.

2.5.2 The details of bidding process shall be notified by the Implementing Agency through Notice Inviting Proposal (NIP) for selection of airlines under the Scheme from time to time.

### 3. Operating Mechanism

#### 3.1 Introduction

3.1.1 The Scheme envisages State Government led mechanism for selection of an airline to operate on an IAC Route, wherein the Proposal(s) will be evaluated as per the mechanism presented herein. Pursuant to such evaluation of proposal(s), a Selected Airline will be identified and the State Government will enter into a three (3) year agreement with the Selected Airline for operations on the IAC Route (“Selected Airline Agreement”).

#### 3.2 Eligibility criteria for proposals

3.2.1 In order to be eligible for support under this Scheme:

3.2.1.1 Operations under the Scheme will be permitted through fixed wing aircraft only with passenger seating capacity of more than 70 seats.

3.2.1.2 Bidding under the Scheme shall be permitted only by the airline operators which are designated airline(s) of India (as per the applicable rules) as on 31 March 2018.

3.2.2 The Selected Airline shall be obligated to commence IAC Flight operations on an IAC Route, within a period of 90 days from the issuance of Letter of Award unless any extension is granted by the Implementing Agency. MoCA may examine, from time to time, the abovementioned eligibility conditions and may issue appropriate guidelines/ clarifications in this regard.

3.2.3 In the event that an IAC Route is proposed for bidding under the Scheme such that it satisfies the condition as provided in Section 1.4.1.7 on the first day of a proposal window in which an application is made and subsequently at any stage during the bidding process, an airline operator commences operation on such route without availing any support/concession under the Scheme, such route shall not be considered for award under the Scheme.

#### 3.3 Minimum Performance Specifications for IAC Flight

3.3.1 Under the Scheme, a Selected Airline will be required to meet the following Minimum Performance Specifications with respect to the number of IAC Flight operations per week.

3.3.1.1 The number of IAC Flights to be operated in a week with subsidy shall be a minimum of three (3) and a maximum of seven (7) departures per week from the same airport such that the IAC Flights are operated on at least three (3) days of the week.

3.3.2 An Applicant must submit a Proposal for to-and-fro connectivity (two routes) between two airports.

3.3.2.1 By way of an illustration, an IAC Flight operating from point A to point B and returning to point A (to and fro operation) shall be considered as one departure from Airport A but two routes for the purpose of subsidy provision such that for both the routes (i.e. from point A to point B and from point B to point A),

the Selected Airline shall be required to satisfy the conditions provided in Section 3.3.1 and be eligible for payment of corresponding subsidy.

### **3.4 Submission of Proposals**

- 3.4.1 An airline (hereinafter called an “Applicant”) can submit proposals satisfying the eligibility conditions and minimum performance specifications provided in Section 3.2 and Section 3.3 respectively (“Proposal”) to the Implementing Agency in the form and manner specified in Section 3.4 hereto.
- 3.4.2 Upon notification of the Scheme by the Implementing Agency, prospective Applicant(s) can submit Proposals as per the timelines indicated by the Implementing Agency from time to time.
- 3.4.3 Applicants are advised to undertake their own due diligence including market assessment, etc. and would bear full responsibility for the accuracy, adequacy, correctness, reliability and completeness of the assumptions, data & information considered by them. The MoCA, concerned State Government, or any other agency supporting any of these entities shall not bear any responsibility for any inaccuracy or lack of data / information for the proposed IAC Flight operations by the Applicants.
- 3.4.4 Applicants alone shall bear all costs associated with or relating to the preparation and submission of their proposals or any other costs incurred in connection with or relating to their proposals. All such costs and expenses will remain with the Applicants and the MoCA and/or the Implementing Agency or State Government or any other agency shall not be liable in any manner whatsoever to bear or reimburse any costs or other expenses incurred by the Applicants in preparation or submission of proposals, regardless of the conduct or outcome of the selection process specified under the Scheme.
- 3.4.5 Proposals received by the specified timelines shall be considered by the Implementing Agency for technical and financial evaluation.

### **3.5 Proposal submission requirements**

- 3.5.1 As part of the proposal submission, an Applicant shall be required to submit information under following categories, as may be specified in detail from time to time:
- 3.5.1.1 Applicant Information
  - 3.5.1.2 Technical Proposal
  - 3.5.1.3 Financial Proposal
- 3.5.2 Applicant Information - An Applicant shall provide the following information:
- 3.5.2.1 Registered name of the Applicant
  - 3.5.2.2 Name of the airline
  - 3.5.2.3 Date of incorporation
  - 3.5.2.4 Certificate of incorporation



- 3.5.2.5 Country of incorporation
  - 3.5.2.6 Certificate of designation issued by the concerned authority of India
  - 3.5.2.7 Memorandum of Association and Articles of Association
  - 3.5.2.8 Names of shareholders and percentage of shareholding and names of Directors on the Board except in case of publically listed companies, names of public shareholders are not required.
- 3.5.3 Technical Proposal - As part of the technical proposal, an Applicant shall submit the following information:
- 3.5.3.1 Proposal Security as indicated by the Implementing Agency from time to time
  - 3.5.3.2 IAC Route, from the list of eligible routes published by the Implementing Agency, on which the Applicant would want to operate
  - 3.5.3.3 Proposed aircraft to be deployed on the IAC Route
  - 3.5.3.4 Seating capacity of the proposed aircraft
  - 3.5.3.5 Number of IAC Flights per week.
- 3.5.4 Financial Proposal: As part of the Financial Proposal, the Applicant shall submit the following information.
- 3.5.4.1 Percentage of IAC Flight Capacity for Subsidy Support under the Scheme such that the percentage quoted by the Applicant cannot be more than [60%] for operations through proposed aircraft.

### **3.6 Evaluation of Proposals and Applicant selection**

- 3.6.1 After the receipt of Proposals, the Implementing Agency shall undertake assessment of information mentioned under Section 3.5.2 and Section 3.5.3 in terms of compliance with Section 3.2 and Section 3.3 and other conditions specified herein and advise the Applicant(s) whether the Proposal is complete or incomplete. The Financial Proposals shall not be opened at this stage. For the purpose of smooth implementation of the Scheme, the Implementing Agency may from time to time, issue such directions as may be necessary in consultation with MoCA and State Governments.
- 3.6.2 In an event that the information provided by the Applicant(s) is incomplete, the Implementing Agency may seek clarifications from the Applicant(s) indicating the incorrect/ missing information.
- 3.6.3 In the event that there is only single valid Proposal for a particular IAC Route, the Implementing Agency shall open the Financial Proposal. In such an event, if the Financial Proposal of an Applicant satisfies the conditions as specified in Section 3.5.4, the Applicant who has submitted the Proposal shall be identified as the "Selected Airline".
- 3.6.4 In the event, the Implementing Agency receives one or more Proposals against the same IAC Route, the Implementing Agency shall, for all eligible Proposals, undertake

opening of the Financial Proposal at a pre-specified date in the presence of Applicants who choose to be present, and for all Financial Proposal(s) that satisfy the conditions as specified in Section 3.5.4, the Selected Airline shall be determined based on the mechanism specified in Section 3.7.

### 3.7 Evaluation of Financial Proposal

- 3.7.1 The evaluation will be done based on the percentage of IAC Flight Capacity for Subsidy Support (hereinafter referred to as “Bidding Parameter”).
- 3.7.2 For Proposals, where there are more than one Applicants for an IAC Route, the Applicant who has quoted the lowest percentage of IAC Flight Capacity for Subsidy Support will be identified as the Selected Airline.
- 3.7.3 In the event that two or more Applicants have quoted the same lowest percentage of IAC Flight Capacity for Subsidy Support, the Selected Airline shall be identified based on lowest number of passenger seats for Subsidy Support, which shall be computed based on the provisions under the Section 2.3.1.
- 3.7.3.1 In the event the tie cannot be broken based on the number of passenger seats for Subsidy Support, the Implementing Agency shall specify a separate procedure for breaking the tie at that stage.

### 3.8 Performance Guarantee

- 3.8.1 As mentioned earlier, the Selected Airline will enter into a Selected Airline Agreement with the Implementing Agency for operating IAC Flights under this Scheme, within a period of 30 days from the date of issuance of Letter of Award or any extension as may be provided by the Implementing Agency, failing which, the Letter of Award may be withdrawn by the Implementing Agency.
- 3.8.2 At the time of signing the Selected Airline Agreement, the Selected Airline will be required to submit a Performance Guarantee to the Implementing Agency for an amount equivalent to five percent (5%) of the total annual Subsidy Support to be provided to such Selected Airline in the first year of its operations, subject to a minimum of Rs. Five lakhs (Rs. 5,00,000/-) per IAC Route. For the purpose of Performance Guarantee, the annual Subsidy Support (on an IAC Route) will be estimated based on the following:

$$\text{Annual Subsidy Support} = \text{Number of departures per week} * 52 * \text{Subsidy per seat} \\ * \frac{\text{Number of passenger seats for subsidy per IAC Flight}}{2}$$

Where, Number of departures per week shall be as per the detailed submitted by the Selected Airline in its proposal and Number of passenger seats proposed for Subsidy Support shall be computed based on the provisions under Section 2.3.1.

- 3.8.3 In addition to the provisions mentioned under Section 3.10, the Performance Guarantee will be dealt with by the Implementing Agency as follows:

3.8.3.1 Performance Guarantee submitted by the Selected Airline shall be liable to encashment as per the terms and conditions of the Selected Airline Agreement, if the Selected Airline fails to:

- (i) Ensure integrity of the scheduled flights on routes proposed under the Selected Airline Agreement, i.e. it fails to operate at least 70% of the scheduled flights on routes proposed under the Selected Airline Agreement in a specified period; or
- (ii) Adhere to any other terms and conditions of the Selected Airline Agreement.

3.8.3.2 Upon such encashment, the Selected Airline will be required to replenish the Performance Guarantee within a specified period, failing which the Implementing Agency will be entitled to terminate the Selected Airline Agreement and proceed as per provisions of the Selected Airline Agreement.

- (i) Performance Guarantee will be returned by the Implementing Agency to the Selected Airline upon completion of one (1) year from date of commencement of IAC Flight operations for a particular IAC Route as per the terms and conditions of the Selected Airline Agreement.

### **3.9 Change in deployed capacity**

3.9.1 A Selected Airline for an IAC Route may decide to change the capacity deployed on an IAC Route.

3.9.2 In the event that a Selected Airline for an IAC Route intends to increase the capacity deployed on an IAC Route, it shall be required to inform the Implementing Agency and concerned authority(ies) and ensure compliance with reference to the provisions/ guidelines under ASA for increase in capacity.

3.9.2.1 The Selected Airline shall be allowed to increase the number of flights on an IAC Route during the Tenure of Subsidy Support. In such an event, the Selected Airline shall be provided the Subsidy Support for IAC Flights up to a maximum of seven (7) flights per week on an IAC Route.

3.9.3 In the event that a Selected Airline for an IAC Route intends to decrease the capacity deployed on an IAC Route, it shall be required to inform the same to the Implementing Agency. Such decrease in capacity deployed on an IAC Route shall only be permitted if the minimum conditions (such as number of IAC Flights in a week etc.) as provided in Section 3.3.1.1 are continue to be met.

3.9.3.1 In the event, the Selected Airline decreases number of flights on the IAC Route, the Selected Airline shall only be provided Subsidy Support for IAC Flights operated on the IAC Route subject to the provisions under Section 3.3.

### **3.10 Exit from the Scheme**

3.10.1 A Selected Airline may cease IAC Flight operations for any reason at any time after twelve (12) months from the date of commencement of IAC Flight operations on any IAC Route. In the event of such cessation of IAC Flight operations, provided

- there is no default by the Selected Airline under the Selected Airline Agreement, the Performance Guarantee shall be returned to the Selected Airline.
- 3.10.2 If however, a Selected Airline ceases IAC Flight operations before completion of twelve (12) months from the date of commencement of such IAC Flight operations on any IAC Route, the Performance Guarantee shall be liable to be encashed and retained as per the terms and conditions of the Selected Airline Agreement.
- 3.10.3 If, pursuant to Section 2.1.3.3 of this Scheme, the Scheme is withdrawn at any time, the Performance Guarantee shall be returned to the Selected Airline.
- 3.10.4 Notwithstanding other provisions under this Scheme, a Selected Airline shall be permitted, as per terms and conditions to be specified under the Selected Airline Agreement, to assign its rights under the Scheme to another airline, satisfying the provisions under Section 3.2.1 for operations through a similar type of aircraft as required under the Selected Airline Agreement, provided the Selected Airline has completed at least six (6) months of operations from the date of commencement of IAC Flight operations under the said Selected Airline Agreement.

### **3.11 Reporting obligations for a Selected Airline**

- 3.11.1 The subsidy payment will be made to the Selected Airline by the Implementing Agency on the completion of every month.
- 3.11.2 For the sanction of monthly subsidy payment, the Selected Airline on an IAC Route will be required to submit information on specified parameters, which will be used by the Implementing Agency to monitor adherence to the agreed terms and conditions of Selected Airline Agreement.
- 3.11.2.1 The information required shall include the details of IAC Flights operated, the number of seats sold for each IAC Flight, passenger load factor for each IAC Flight, among others. The details of such information requirements have been specified under the Selected Airline Agreement.

### **3.12 Disbursement of funds**

- 3.12.1 As provided in Section 2.3.2, the subsidy shall be disbursed to Selected Airlines only for the passenger seats which remain unsold at the time of IAC Flight operation, from the total number of passenger seats for which subsidy has been committed at the time of signing of Selected Airline Agreement or unless there is change in deployed capacity as per the provisions under Section 3.9. In an event, GST is applicable on the subsidy disbursed to the Selected Airline, the GST component shall be payable by the State Government.
- 3.12.2 The Selected Airline(s) will be required to submit to the Implementing Agency, all information pertaining to IAC Flights operated during a month as required in Section 3.11.
- 3.12.3 The Implementing Agency will scrutinize the information received from the Selected Airline(s) for compliance with the conditions of Selected Airline Agreement.

3.12.4 The subsidy shall be disbursed by the Implementing Agency to the Selected Airline for every IAC Flight operated on the IAC Route during the reporting period, after adjustments for any defaults by the Selected Airline under the Selected Airline Agreement.

## Annexure

Routes (ex-Guwahati)	Subsidy per Seat (INR)*
Dhaka	2,370
Kathmandu	2,710
Kuala Lumpur	7,350
Yangon	4,770
Singapore	7,880
Bangkok	4,400

*\*The numbers have been rounded off to nearest 10.*